Travel Business Analyst

Markets + Marketing + Strategy

ASIA PACIFIC • AUGUST 2009

Winter* Special

This month, our shorter seasonal issue, without the Market Monitor, Main News, Market Headlines, Market Intelligence, Market Outlook, and Trends sections, but with a special report on Australia – and retitled for that purpose. The September issue will revert to the regular publishing pattern.

Marketing Australia

As we occasionally note, we are impressed with the work of Tourism Australia, Australia's DMO (destination marketing organisation), despite its frequent-enough internal frictions. But the TA's good work does not seem to be producing unequivocally-good results.

There is some 'headline' worrying news for the TA, and some underlying causes for concern.

The headliner is that annual average growth in visitor arrival numbers in 2008 for the previous five years was only 2%, see Table 1. The 5-year average decline has continued since 1995. And in the first half of this year, the visitor decline was 5%. Although earlier this year the TA said its results were better than some competitors, that 5% seems to match the region's results precisely. (Our estimate for the whole Asia Pacific region is a 5% drop.)

The TA (interview with the departing CEO in the July issue of People-in-Travel) notes that it looks at more than just visitor arrival numbers. That makes sense. And it is not just a new policy to fit

Table 1

Visit	or arriva	ıls in A	ustralia	
Year	No,x1000	AAGR†,	%	
1990	2215	14.0		
1995	3726	11.0		
2000	4946	5.8		
2005	5497	2.1		
2008	5586	1.6		
2010*	7454	6.3		
2010*	6583	4.8		
2010*	5529	0.1		
2015*	7231	5.5		

Notes: *Forecasts; first made in 2005, second in 2007, 3rd/4th are current. †Average annual growth rate over previous five years. Source: Tourism Research Australia, Travel Business Analyst.

Notes: *For those in the northern hemisphere, Summer Special...

current circumstances; it has been a key TA policy for at least five years, and was an important factor in result-reviews even earlier.

Expectations have also tumbled. In 2005, a TA-linked body forecast 7.5mn arrivals in 2010, see Table 1. By 2007, this had been lowered to 6.6mn, and now it is down to 5.5mn, which would mean an annual average growth rate of about-zero. But optimism has returned and the current expectation for 2015 would mean an AAGR of 6% - not seen since the pre-9/11 years of 1995-2000.

Overall in 2008, see Table 2:

- New Zealand. Remained the largest market by far. And even though the total fell 2% in 2008, its market share has increased from 14% in 1995 to 20% in 2008.
- Japan. A disaster, falling 20% but staying 2nd-largest market by a whisker. Its share has fallen from 21% to 8%.
- US. Has remained a steady market.
- China. Another decline, another surprise. We once thought that easier-visa-access to Europe would slow the potential for Australia. That did not seem to happen, but with eased-access to the US starting 2008, is this one reason for the fall?
- Of the other leading markets: Singapore is losing share, but remains a steady market. Korea has actually lost share over recent years, although it is generally considered a newer market. Malaysia's share has remained stable. Germany is another market that is losing share, but perhaps for secondary longer-haul markets, share loss is inevitable, even if there is market growth. Canada is gaining share and growing well, perhaps surprisingly.

India's share has grown mightily, but it remains a small market – despite the great attention it gets from the media. Indonesia should be growing. France is growing numbers and share – seemingly belying our comments above about

Cont on p2

Special Report...1; Market Data Tables...3: GDS or Internet Sales; Travel standardisation; Visitor arrivals; Running totals; Hotel results; Resident departures; Agency sales; Airport traffic; Airline results; Airline stock prices; Air traffic to and within Asia Pacific; AAPA counts; Economics.

contd from p1

Table 2

Visitor ar	rivals in	Australia			
	2008			2000	1995
Residence	No,x1000	Growth,%	Share,%	Share,%	Share,%
New Zealand	1113	-2.2	19.9	16.6	14.4
Japan	457	-20.2	8.2	14.6	21.0
US	454	-1.2	8.1	9.7	8.2
China	356	-0.3	6.4	2.5	1.1
Singapore	271	2.7	4.8	5.6	5.4
Korea	218	-13.8	3.9	3.2	4.5
Malaysia	171	7.3	3.1	3.1	2.9
Germany	161	6.1	2.9	2.9	3.3
Hong Kong	144	-2.0	2.6	3.1	3.5
Canada	125	8.8	2.2	1.8	1.6
India	116	21.8	2.1	8.0	0.5
Indonesia	94	5.8	1.7	2.0	3.6
France	86	16.1	1.5	1.2	0.9
Thailand	80	-4.2	1.4	1.5	2.2
Taiwan	78	-16.2	1.4	2.7	4.1
Notes: In order of	of size. Source	: Tourism Aust	ralia.		

Germany. As for Indonesia, the Thailand market should be growing. And so, for different reasons, should be Taiwan, but there will be traffic loss to China now direct flights Taiwan-China have started, even if Australia and China would not seem to be competing destinations.

For Asia markets, see Table 3: • In the eight markets, only

three are performing above the growth rate needed to reach it has not read the market well.

forecast in 2015 - China, India, Korea.

 There was a shock in 2006 when arrivals from Chiactually dropped. Up until then, the TA had been proud-almostsmug about how well it read the Chimarket. na But more than this, though; it showed that China can still surprise. In 2008 growth rate for the decade was 14% – above the forecast rate, although there was a fall in 2008.

Hong Kong have may reached a ceiling, but that should not have caused a decline. Part of the reason is that more ex-China travellers are flying direct from China and not via Hong Kong.

The forecast for 2015 expects a return to growth.

- Most will be happy with India's results, growing almost as fast as China, although still a small market (smaller than Hong Kong, for instance). The 2015 forecast expects faster growth.
- Although the TA has long had a presence in Japan (now too big for the market's size?),

In the past we said the TA was too optimistic about growth in the market, and it has fallen an average 6% this decade. But we now think the TA is too pessimistic in forecasting an average annual fall of 5% up through 2015.

We think Japan has been reached its nadir, and that there will be small structural growth starting about now. That said, Japan's decline in the first half of this year was a jaw-dropping 45% - although to put this in perspective, China also dropped big, by 21%.

 Korea is a difficult market to predict - growing faster than norms when times are good, then falling apart when some-

thing goes wrong.

• Malaysia and Singapore are both mature markets, and we would put Singapore as having the better potential because of a stronger structured economy. But at present, Singapore's GDP is expected to fall faster than Malaysia's this year, and Malaysia has low-fare-airline flights into Australia.

• Taiwan, only just over half the size it was in 2000, may slip further now the TA has closed its offices there, and likely vi-

> cious circle of reduced air service in reac-

tion to that.

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Table 3

Visitor a	rrival	s in Aus	tralia	from	leadin	g Asi	a mark	ets, x	1000	
F'cast year:	2009		2009	Actual		2005		Actual		Actual
Market	2015	AAGR*	2010	2008	AAGR*	2010	AAGR*	2005	AAGR*	2000
China	750	12.7	421	356	14.1	699	18.9	285	18.1	124
Hong Kong	188	1.5	150	144	-0.6	196	2.7	160	1.2	151
India	328	14.9	148	116	13.9	113	10.6	68	10.6	41
Japan	341	-4.9	343	457	-5.5	901	2.3	685	-1	720
Korea	239	2.7	169	218	3.9	334	7.6	251	9.4	160
Malaysia	273	3.9	209	171	1.4	239	4.6	166	1.6	153
Singapore	338	1.4	286	271	-0.2	321	1.5	266	-0.7	276
Taiwan	117	-0.9	104	78	-6.5	133	-0.1	111	-3.7	134
Total	7231	2.6	5529	5586	1.6	7454	4.2	5499	2.2	4931
Notes: *Percer	ntage aver	age annual	growth r	ate, all fr	om 2000.	Source:	Tourism A	ustralia, T	ourism Foi	recasting

Committee, Travel Business Analyst.

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Special

Visitors into Queensland

Either 2008 was a year of big changes for Queensland's arrivals from Asia, or there are unanswered questions on the data. Of the top-3 markets plus India see table:

- Japan, largest market continued its decline in visitors and nights, but daily spend increased.
- Japan's PVPD per-visitor-per-day spend is US\$340, more than twice Korea's and India's, but China's is only 40% below Japan's.
- There was a large drop (18%) in visitors from China, but the surprising 40% growth in nights still could not prevent a drop in daily spend.

In addition to those four markets:

Characteristics of visitors into Queenslandt

Item	China	Growth	,%	Japan	Growth	,%
	2008	2008/7	2007/6	2008	2008/7	2007/6
Visitors,x1000	132	-18.0	28.8	271	-23.0	-12.0
Visitor nights,x1000	1888	39.6	47.1	3117	-15.7	-3.6
Daily spend,US\$*	260	-8.3	34.6	340	7.9	NA
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Notes: *Converted at US\$1 to A\$1.19 . †Top 3 plus India. Source: Tourism Queensland.

- Visitors from Hong Kong fell, but those that came, stayed longer. Its visitor-nights increased, but by such an amount (21%) that requires an explanation but Tourism Q cannot provide one.
- Malaysia's results will have been positively affected by new low-fare flights into the Gold Coast. There was a big (41%) increase in visitors, but slower growth in nights caused a 1% drop in daily spend.
- Singapore held well with only 2-4% declines in the three measures.
- Taiwan is a puzzle similar to Hong Kong 16% decline in visitors, but 43% growth in nights, so 28% decline in spend. How? Why?

From:	Kuala Lu	ımpur		Singapore				Sydney				Tokyo*			
	Apr 09	YTD			Apr 09	YTD			Apr 09	YTD			Apr 09	YTD	
То:	+/-,%	09	+/-,%	To:	+/-,%	09	+/-,%	To:	+/-,%	09	+/-,%	To:	+/-,%	09	+/-,%
Bangkok	-9.1	388	-13.2	Australia	-3.1	1294	-3.5	Auckland	12.9	457	2.4	China	-10.6	8525	-7.0
Chennai	-22.6	104	-28.0	China	-13.2	915	-14.7	Bangkok	-8.5	202	-9.5	Hong Kong	-0.3	2688	-2.1
Hong Kong	31.7	305	13.0	Hong Kong	12.6	733	-2.2	Beijing	-26.6	52	-5.0	Korea	6.9	4773	7.9
Jakarta	18.8	371	7.0	India	-16.3	678	-18.3	Denpasar	-1.8	59	-15.2	Taiwan	7.6	3366	6.7
London	17.1	123	-6.0	Indonesia	5.4	1241	-2.6	Hong Kong	21.8	337	9.8	Asia-other	-5.4	8476	-4.7
Los Angeles	-54.1	12	-58.6	Japan	-14.9	486	-17.0	Kuala Lumpu	ır-24.5	79	-34.6	Guam	10.3	2587	17.7
Shanghai	-13.2	81	-21.9	Malaysia	26.2	1017	20.2	London	-4.1	167	-8.2	Pacific	-4.6	10459	-5.6
Singapore	23.1	706	18.9	Thailand	-19.2	939	-23.7	Los Angeles	21.3	186	-2.4	Oceania	-11.6	1820	-16.1
Sydney	-25.8	82	-35.2	UK	-6.1	447	-6.6	Singapore	-2.5	339	-0.1	Europe	-1.6	5443	-5.7
Tokyo	-24.2	91	-26.4	US	-37.7	144	-33.8	Tokyo	-22.9	112	-30.9				
TOTAL	7.0	5681	-0.4	TOTAL	-3.7	11085	-6.8	TOTAL	3.9	3489	-4.1	TOTAL	-1.1	48806	-2.3

Notes: See Master Notes, this page. Routes are selected; may not be largest. *Flights from Tokyo Narita, not passengers; double for approximate city-pair total. Source: Malaysia Airports Holdings, Civil Aviation Authority of Singapore, Department of Transport and Communications (Australia), Travel Journal International.

From	Australia	1		France*			Germany	,		UK			US		
То	Apr 09 +/-†,%	YTD 09	+/-†, %	May 09 +/-†,%	YTD 09	+/-†, %	Apr 09 +/-†,%	YTD 09	+/-†, %	Apr 09 +/-†,%	YTD 09	+/-†, %	Mar 09 +/-†,%	YTD 09	+/-†, %
Australia	na	na	na	na	na	na	-12.0	39	-10.5	-18.1	351	-24.0	15.1	359	6.2
China	-12.1	250	-0.4	-12.9	387	-12.0	-5.5	462	-5.8	-14.6	164	-12.0	-14.4	424	-10.0
Hong Kong	16.3	716	9.6	8.7	268	3.8	-38.8	225	-14.3	11.1	524	-4.8	-10.6	504	-9.5
India	-14.8	16	-20.6	-26.6	231	-21.8	0.2	427	-6.0	3.7	940	0.5	-1.6	232	4.9
ndonesia	41.6	310	31.1	na	na	na	75.4	9	22.6	na	na	na	NA	NA	NA
Japan	-23.3	352	-26.1	-14.5	473	-8.1	-15.1	296	-7.6	-20.5	242	-23.5	-11.6	2506	-10.1
Korea	-2.2	161	-5.7	-12.1	159	8.0	-4.0	174	-7.0	-11.6	79	-11.5	-4.8	745	-1.5
Malaysia	23.4	407	4.4	-21.9	46	-32.3	-26.0	32	-31.4	17.9	123	-5.5	-59.7	9	-61.9
New Zealand	10.8	1807	1.8	na	na	na	na	na	na	3.8	134	9.2	-18.7	174	-16.1
Philippines	30.8	76	15.5	na	na	na	na	0	na	na	na	na	-0.4	223	3.0
Singapore	-3.2	1276	-3.2	-5.9	171	-8.7	-2.9	233	-1.5	3.4	403	2.6	-42.0	61	-42.3
Taiwan	84.5	90	17.8	na	25	na	-2.1	40	-0.6	9.6	41	-3.6	-28.2	424	-29.4
Thailand	-9.6	423	-10.4	-8.9	179	-1.3	-9.6	414	-11.0	-0.9	207	-8.4	-61.5	20	-58.2
TOTAL	7.3	7857	-0.2	-1.5*	26115*	-6.4*	-2.0	37125	-8.4	-3.7	49579	-10.1	-9.1	28383	-6.9

Notes: *Paris airports only; total is month earlier. †Over same period, year earlier. Source: Department of Transport and Communications (Australia), Aeroports de Paris (France), Statistisches Bundesamt (Germany), Civil Aviation Authority (UK), US Department of Commerce (US). Contacts: Germany - fax (49-0611)-724000, luftverkehr@destatis.de, www. statistik-bund.de; US (for International Trade Administration, Tourism Industries), www.tinet.ita.doc.gov

Master Notes: Exchange rates (start of previous month) - US\$1 to A\$1.24, Y6.83, HK\$7.75, IRp47.9, ¥96.5, W1274, MR3.52, NZ\$1.54, S\$1.45, NT\$32.8, B34.1. AL = Airlines, ASK = available seat kilometre, AW = Airways, BI = Royal Brunei AL, BR = Eva AW, CI = China AL, CN = China, CX = Cathay Pacific AW, E = TBA estimate, GA = Garuda, HK = Hong Kong, ID = Indonesia, IN = India, J-D = Jan-Dec, JL = Japan AL, JP = Japan, KE = Korean Air, KR = Korea, LF = load factor, MH = Malaysia AL, MI = Silk Air, MY = Malaysia, NA = not available, na = not applicable/nil, NH = All Nippon AW, NZ = New Zealand, OZ = Asiana, P = provisional, Pax = passenger, PH = Philippines, PR = Philippine AL, RPK = revenue passenger kilometre, Q = quarter (of year), QF = Qantas AW, SF = seat factor, SG = Singapore, SQ = Singapore AL, SS = seats sold, TG = Thai AW, TH = Thailand, TW = Taiwan, VN = Vietnam AL, YTD = year-to-date.

3 Traffic	on s	sele	cted	Asia	Pacifi	c ai	rline	s, 200	8†	
			Mth		YTD					
		Mth	SS	RPK	SS	+/-	ASI	K +/-	RPK	+/-
Regular airlin	es		+/-,%	+/-,%	1000	%	mn	%	mn	%
-Systemwide				_						
Air New Zeala	and	Apr	-7.8	-14.9	1477	-12	.3 965	51 -14	1.3 7617	-11.2
All Nippon AV	V	Apr	-10.3	-8.5	1240	-10	.6 867	'3 -4.	9 5717	-13.3
Asiana		Apr	-4.0	-4.9	2640	-6.8	3 104	56 1.5	7252	-4.8
Cathay Pacific	: AW	'Jun	-18.1	-14.1	11938	-4.2	2 557	′50 -2.	1 43758	-4.0
China AL		Apr	6.6	0.1	3121	-1.7	7 134	79 -6.	3 10028	-8.8
China Souther	rn AL	Jun	19.8	16.3	30950	10.	7 580	000 4.6	43393	7.2
Eva Air		Jun	-2.8	-7.6	2821	-3.6	5 144	21 -2.	5 10714	-8.5
Garuda		Apr	-1.0	3.7	687	-4.9	372	9 7.9	2461	-3.5
Japan AL		May	-15.7	-17.7	16797	-10	.3 479	68 -5.	5 29459	-12.8
Jet AW		May	-18.9	-11.0	4239	-20	.4 114	17 -12	2.4 8234	-9.2
Korean Air		Apr	-1.1	-2.1	4197	-0.3	3 239	64 2.3	16228	-2.6
Malaysia AL		Mar	-34.8	-36.9	2304	-29	.5 117	94 -13	3.0 6422	-31.6
Philippine AL		Apr	2.8	1.8	1218	-1.7			4965	-4.4
Qantas AW*		May		-3.9	15384					
Royal Brunei A	ΑL	Mar	-4.3	-2.0	294	-3.1				0.2
Silk Air		Apr	5.1	-9.4	658	4.2				-8.9
Singapore AL		Jun	-19.2	-18.3	7717		.1 534			
Thai AW		May	-17.1	-24.9	7523		.7 291		.7 21120	
Vietnam AL		Apr	-7.1	-4.4	1123	-8.8			3.9 3365	-6.9
	_1	, .p.			1123	0.0	102	.5	3303	0.5
-Internationa		Lucia	0.4	15.2	1700	1.4	7 770		1 4050	20.5
China Souther	rn AL		-8.4	-15.2	1799		.7 770).1 4950 4 40540	-20.5
Japan AL		•	-19.8	-20.2	4487	-9.3				
Jet AW		May		0.9	1316	20.				1.7
Jetstar		May		29.0	931	36.				21.7
Malaysia AL			-37.6	-38.2	1370		.7 106		3.9 5787	-32.8
Qantas AW*		May	-13.5	-8.2	2902		.5 268			
Thai AW		May	-25.4	-26.5	4806	-21	.3 271	79 -13	3.0 19544	-22.2
Low-fare-air	lines									
-Systemwide	Mth	SS,x1	000 Gr	owth,%	SF,% .	Jan- S	SS,x100	00 Growt	th,% SF,%	% +/-,pts
Air Asia-all	Mar	NA	NA	١ -	NA	Mar 4	1992	14.5	NA	NA
-Malaysia	Mar	NA	NA	١	NA	Mar 3	3148	20.5	69.7	-2.4
Jetstar,AU	May	624	-1.	6	81.7	May 3	303	3.5	81.7	0.0
Ryanair	May	5513	8.9)	81.0	May 2	23701	8.7	79.8	1.2
Southwest	May	7470	-8.	2	74.6	May 3	34792	-6.7	72.3	0.9
Notes: See Mas estimates. Jetsta periods, Dragon free passengers does not specify	ar esti ıair wi ; Jetst	mates th Cat ar pai	from Ju hay, and d travell	ne onwa d Austra ed passe	ards (act lian with engers o	ual da Qanta nly (ad	ta due is. Virgi d 4-5 p	later). *In n is book ooints for	cludes in p ed loads, i	orevious ncluding
4 Airline	fina	anci	al res	sults_	US\$*					
								50	TO	:
Item	CX		CI		CZ v Doc 0	JL ovi	Mar 00	SQ V Mar	OO VI	
Davienus		Dec 08			Y-Dec 0		Mar 09			Dec 08
Revenue,mn	11	100	3818	5	8095	19	511	10956	56	5 <i>1</i>

4 Airline	financia	l results	s, US\$*			
Item	СХ	CI	CZ	JL	SQ	TG
	Y-Dec 08	Y-Dec 08	Y-Dec 08	Y-Mar 09	Y-Mar 09	Y-Dec 08
Revenue,mn	11100	3818	8095	19511	10956	5637
Op Profit,mn	-957	-354	-949	-508	619	-188
Revenue per						
ASK,USc*	9.61	9.28	7.18	15.2	9.3	7.48
RPK,USc*	12.2	12.1	9.73	23.4	12.2	10.0
Pax,US\$*	445	391	139	369	599	301
Profit per						
ASK,USc*	-0.83	-0.86	-0.84	-0.39	0.53	-0.25
RPK,USc*	-1.05	-1.12	-1.14	-0.61	0.69	-0.33
Pax,US\$*	-38.3	-36.3	-16.3	-9.6	33.8	-10.0

Notes: See Master Notes, page 3. Although these figures show indicative comparisons between airlines, they do not provide precise comparisons because of different definitions. Op = Operating, USc = US cents, Y = year. *See Master Notes for approximate conversion rate. Source: companies.

5 Operating results of airline groups in Asia Pacific, US, and Europe

	Asia F	acific,	AAPA		US,BTS		Europe,	AΕΑ
Item	Apr	+/-	YTD	+/-	Jan-	+/-	Jan-	+/-
	09	%	09	%	Apr 09	%	May 09	%
SS,mn	11.2	-5.2	43.8	-9.5	28.7	-9.4	88.9	-8.1
ASKs,bn	61.5	-6.1	248.9	-5.8	160.2	-5.2	360.5	-4.1
RPKs,bn	45.2	-7.4	180.5	-11.0	117.3	-9.3	264.5	-7.4
Pax LF,%	73.5	-1.4	72.5	-5.5	73.2	-3.3	73.4	-2.2

Notes: See Master Notes, page 3. *Points. Source: Association of European Airlines, Bureau of Transportation Statistics, Association Of Asia Pacific

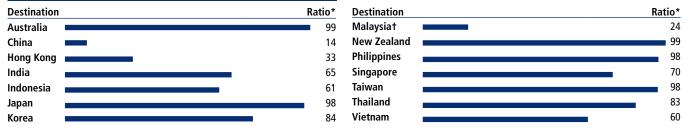
Growth Jan thru

6 Asia Pacific international airport passengers, 2009 Month* Number

City	WOITH	Nullibei	diowiii	Jan unu	GIOWIII
			%	month show	า%
Auckland	Apr	543,241	4.7	2,337,081	1.2
Bali	Apr	359,114	16.4	1,327,225	5.4
Bangkok	Dect	1,756,346	-41.1	30,108,861	-5.0
	Apr	2,417,178	-13.8	9,747,025	-17.2
Beijing	Dect	814,593	-3.2	12,500,599	6.9
	Apr	972,200	-5.8	3,556,600	-13.0
Brisbane	Apr	336,658	10.1	1,309,456	1.4
Chennai	Apr	277,575	-4.1	1,144,200	-2.8
Colombo	Apr	335,382	-22.5	1,335,024	-21.0
Delhi	Apr	625,256	6.6	2,651,647	1.7
Guangzhou	Apr	336,712	-9.9	1,252,766	-12.7
Hong Kong	Dect	4,041,000	-5.3	48,595,000	1.7
	Jun	3,316,000	-18.9	22,398,000	-8.2
Jakarta	Apr	573,985	1.6	2,119,148	-4.0
Kuala Lumpur	Apr	1,506,735	7.0	5,681,111	-0.9
Macau	Apr	400,553	-18.7	1,428,400	-21.7
Male	Apr	145,440	-5.9	596,037	-4.5
Manila	Apr	1,052,976	3.9	3,860,707	-1.9
Melbourne	Apr	411,710	9.2	1,649,174	3.6
Mumbai	Dect	680,506	-6.0	7,841,037	4.6
	Apr	584,572	-6.2	2,413,024	-8.3
Noumea	Apr	33,443	7.6	151,415	-2.6
Osaka KIX	May	634,837	-25.7	3,813,141	-14.4
Papeete	Apr	38,634	-18.2	155,172	-21.3
Perth	Apr	223,465	10.4	878,410	3.8
Phnom Penh	Apr	113,061	-11.5	480,996	-10.2
Phuket	Apr	183,056	0.3	883,140	-15.4
Seoul	Apr	2,449,442	-4.2	9,957,099	-8.7
Shanghai	Dect	818,686	-41.1	11,979,179	-31.6
	Apr	976,094	-7.3	3,624,386	-18.9
Singapore	Dect	3,493,890	-0.6	37,694,824	2.7
	May	2,787,124	-11.1	14,236,148	-8.2
Sydney	Dec†	961,587	-2.1	10,509,893	1.3
	Apr	870,548	3.9	3,489,061	-4.5
Taipei	Apr	1,723,497	8.0	6,242,238	-7.6
Tokyo Narita	Dect	2,493,760	-10.5	32,388,365	-5.6
	May	2,268,741	-13.8	12217990	-9.9
	_				
ASIA PACIFIC-A		85,252,897		1,002,698,816	
_	Apr	87,282,758		338,890,542	-1.2
Intl	Dect	31,853,560		384,023,938	-0.7
	Apr	31,712,526		123,210,851	-7.6
Motor: Soo Marto	r Notas r	200 3 *200	a unlace e	tated otherwice	+2008

Notes: See Master Notes, page 3. *2009 unless stated otherwise. †2008. A = Domestic and international; data as supplied. Source: civil aviation departments, airports, Airports Council International.

7 Standardisation of visitor arrival measurements



Notes: *Air arrivals as share of total arrivals. †Excludes Sabah and Sarawak. Source: Travel Business Analyst.

	rivals				
Destination	Months*	Arrivals	Growth	Stay	PVPD
	Jan thru:		%	days‡	US\$-A
Australia	Dec	5,586,092	-1.0	30.0	150.60
	May‡	2,281,742	-1.2	30.0	150.60
Bhutan	Apr‡	7,929	-7.1	8.0	200.00
Cambodia	Apr‡	751,015	-4.4	6.5	95.00
China	Jun‡	62,062,300	-4.4	7.0	100E
foreigners	Dec	24,325,225	-6.8	7.0	100E
	Jun‡	10,206,200	-19.3	7.0	100E
Cook Islands	Jun‡	44,577	6.5	10.5	115.84
Fiji	Apr‡	139,624	-19.8	8.7	124.58
Guam	Jun‡	502,627	-15.1	3.1	302.93
Hawaii	Dec	6,699,424	-9.1	9.18	179.88
	Jun‡	3,161,873	-9.6	9.19	179.88
Hong Kong	Dec	11,947,784	-0.9	3.28	200.10
	Jun‡	5,139,960	-14.2	3.28	200.10
India	Dec	5,366,729	6.1	16.0	92.68
	Jun‡	2,467,654	-9.3	16.0	92.68
Indonesia	May‡	2,413,638	1.7	9.09	107.70
Japan	Dec	8,350,835	0.0	7.2	160.42
	Jun‡	3,095,000	-28.6	6.5	160.42
Korea	Dec	6,890,841	6.9	6.9	163
	Jun‡	3,792,355	15.3	6.9	163
Laos	Dec	1,736,786	6.9	4.5	23.03
Macau	Jun‡	10,366,705	-26.1	1.36	181.80
Malaysia	Dec	22,052,488	5.1	6.2	105.67
	Jun‡	11,346,444	3.5	6.2	105.67
Maldives	Jun‡	318,714	-10.5	8.5	56.00
Marianas	Jun‡	181,198	-11.5	3.52	100.00
Myanmar	Apr‡	79,636	-1.1	7.0	70.00
Nepal	Jun‡	166,300	-6.1	9.1	14.09
New Caledonia	May‡	39,165	-4.4	19.1	87.09
New Zealand	Jun‡	1,200,011	-3.8	20.22	115.33
Pakistan	Dect	839,117	-6.6	25.0	13.20
Palau	Jun‡	36,403	-11.4	E4	NA
PNG	May‡	44,722	1.8	17.3	28.24
Philippines	Dec	3,139,422	1.5	11.94	82.96
Singapore	Dec	10,074,534	-2.0	4.6	161.07
	May‡	3,761,825	-11.8	4.6	161.07
Sri Lanka	Jun‡	187,729	-16.3	10.0	79.10
Tahiti	May‡	57,037	-27.0	13.21	150.88
Taiwan	Jun‡	2,111,643	10.4	6.52	180.52
Thailand	Dec	14,316,815	-1.0	9.19	119.38
	Mar‡	3,642,628	-15.8	9.19	119.38
	Mar‡	3,120,384	-18.6	8.8	95.57

International arrivals

Destination	Months*	Arrivals	Growth %	Stay	PVPD
	Jan thru:	:		days‡	US\$-A
Tonga	Sep	34,600	14.1	5.0	56.87
Vanuatu	Apr‡	90,390	47.3	9.7	146.17
Vietnam	Dec	4,179,369	-0.2	9.6	64.04
	Jun‡	1,869,664	-18.3	9.6	64.04
Asia Pacific	latest-E	129,989,871	-5.4	NA	NA

International arrivals

City/region	Period	Number	Growth,	% Source	Comment
Bali	Jan-Apr 09	645,061	8.6	PATA	direct arrivals
Sabah	Jan-Dec 08	701,198	-29.0	PATA	direct arrivals
Sarawak	Ian-San 08	1 630 710	-2 Q	DATA	direct arrivals

Domestic arrivals

Destination	Period	Number, mn	Growth,%	Source	Comment
Australia	2007	73.8	0.3	PATA	spend A\$55b
China	2007	1600.0	14.8	PATA	spend Y623b '06
India	2006	461.2	18.1	PATA	(none)
Indonesia	2007	219.8	1.5	PATA	spend \$87b
New Zealand	2006	44.9	1.9	PATA	spend NZ\$7b
Taiwan	2006	107.5	16.1	PATA	spend \$6b
Thailand	2007	83.2	2.1	PATA	spend B380b

Notes: See Master Notes, page 3. *2008 unless stated otherwise. †2007. ‡2009. E = Indicative selected totals only; approx Jan-May/Jun data; % growth has more validity than total; criteria varies. Source: national tourist offices, PATA.

Notes: See Master Notes, page 3. Latest figures; may not tally with period. PVPD-per visitor per day. *Figure for period as shown. ‡In nights for Australia, Bangladesh, Guam, Hong Kong, Korea, Macau, Maldives, Philippines, Sri Lanka, Switzerland, Taiwan and UK. A = Converted at current rates. Source: national tourist offices, PATA, WTO.

9 Running 12-month total visitor arrivals, x1000

12 mths	CN	+/-	HK	+/-	SG	+/-	TH	+/-
through		%		%		%		%
Dec 90	1,747	19.6	5,933	10.7	5,313	10.0	5,299	10.2
Dec 00	10,160	20.5	13,059	16.5	7,686	10.5	9,579	10.7
Dec 05	20,255	19.6	23,359	7.1	8,933	7.3	11,567	-1.4
Mar 09	22,900	-14.9	29,635	2.8	9,717	-6.9	13,460†	-10.0†

Notes: See Master Notes, page 3. †Estimate by Travel Business Analyst. Source: NTOs, Travel Business Analyst.

10 Running 12-month total citizen departures,

12 mths	CN†	+/-	JP	+/-	KR	+/-	TW	+/-
through		%		%		%		%
Dec 90	620	24.0	10,997	13.8	1,561	28.7	2,942	39.6
Dec 00	10,473	13.4	17,812	8.9	5,508	27.0	7,329	11.7
Dec 05	31,067	9.0	17,401	3.5	10,078	14.2	8,208	5.5
Mar 09	44,212	6.3	15,746	-8.0	10,911†	-18.9†	8,277	-7.5
Motor: Co	o Mactor	Motos	nago 2 +1	Ectimata	c by Traval	Ducinos	c Apalyet f	or 2000

Notes: See Master Notes, page 3. †Estimates by Travel Business Analyst for 2009 data. Source: NTOs, Travel Business Analyst.

11 Overseas travel by Asia Pacific residents							
Market	Jan* thru:	Departures	Growth,%	Source	Spend,US\$mn*		
Australia	Dec	5,808,000	6.3	PATA	14,200		
	May‡	2,207,100	0.4	PATA	14,200		
China	Dec	44,936,310	9.2	TBA-E	29,800		
	Apr‡	12,654,332	-2.5	TBA-E	29,800		
Hong Kong	Dec	81,910,703	1.5	PATA	14,000		
	May‡	33,931,289	-0.3	PATA	15,100		
India	Dect	9,783,232	17.3	PATA	8,200		
Indonesia	Dect	4,594,582	-8.8	PATA	4,900		
Japan-B	Dec	15,987,250	-7.6	NTO	26,900		
	Jun‡	7,189,775	-9.1	NTO	26,500		
Korea-B	Dec	11,996,093	-10.0	NTO	18,200		
	Jun‡	4,471,800	-31.9	NTO	20,900		
Macau	Dec	606,417	1.2	PATA	71		
New Zealand	Jun‡	830,897	-5.4	PATA	3,100		
Philippines	Dec 06	2,745,191	29.1	PATA	632		
Singapore-D	Dect	6,024,130	8.9	PATA	10,400		
	Dec	6,828,362	13.4	PATA	11,800		
Taiwan-B	Dec	8,465,209	-5.6	NTO	8,700		
	Jun‡	3,836,131	-11.5	NTO	9,100		
Thailand	Dect	4,020,713	18.9	PATA	5,200		
Asia Pacific	latest-E	45,995,686	-6.6	various	NA		

Notes: See Master Notes, page 3. *2008 unless stated otherwise. †2007. ‡2009. A = Excludes travel to China and Macau. B = Citizens. D = Excludes departures by land. E = Indicative selected totals only, approx Jan-May/Jun data; % growth has more validity than total; criteria varies. Source: NTO-national tourist office, Ot-Other, PATA-Pacific Asia Travel Association.

Notes: *Quoted in US dollars for latest whole year; may not match period in other columns. Source: World Tourism Organization.

12 Stock market last-day airline and hotel closing prices

Airline/	Price, local currency					Indices‡	
Hotel	Jun	Growth	ıt,%	TBA 10	00 ind	ex*	
	09	stock	market	AL/HO	All	Region	June 2009
Air China	3.8	-0.5	1.1	127	182	Asia Pacific	65
Air NZ	0.9	-15.1	1.2	1	1		
All Nppn AW	328.0	-7.1	4.6	84	121		
Cathay P AW	10.7	-1.7	1.1	74	107		
China AL	8.1	-6.7	-11.8	41	60	Europe	40
Japan AL	185.0	-1.1	4.6	35	51		
Malysn AL	3.2	2.6	3.0	88	126		
Qantas AW	2.0	4.7	3.6	57	82		
Singpre AL	13.3	6.4	0.2	77	111	World	46
Thai AW	14.3	1.4	6.6	45	64		
Mndrn-Orntl	1.4	-10.9	0.2	na	na		
Shangri-La	11.5	-3.8	1.1	136	196		

Notes: See Master Notes, page 3. *100 base on Dec 00 prices except Dec 04 for CA. †Latest month over month earlier. ‡Base is last trading day in December 2006; 'World' comprises Asia Pacific (10 stocks), Europe(12), US (8). Source: various.

13 IATA travel agencies in Asia Pacific, 2008

Country	Locations	Growth%	Net sales	Growth	Per agency	Growth
			US\$mn*	%	US\$mn*	%
Australia†	1,852	-0.2	10,073	6.0	5.44	6.3
China	4,335	2.4	17,459	14.7	4.03	12.0
Hong Kong	237	-5.6	3,013	4.4	12.71	10.5
India	2,605	0.0	6,908	9.1	2.65	9.1
Indonesia	474	0.0	1,483	14.5	3.13	14.5
Japan	942	-0.2	17,753	10.8	18.85	11.0
Korea	835	-8.0	5,458	-9.1	6.54	-1.2
Malaysia	641	-3.0	1,727	1.4	2.69	4.6
New Zealandt	549	-1.8	1,735	-2.9	3.16	-1.2
Philippines	248	0.0	1,074	11.0	4.33	11.0
Singapore	197	-12.1	3,004	14.4	15.25	30.1
Taiwan	380	-7.5	2,242	10.1	5.90	19.0
Thailand†	409	0.2	1,517	2.1	3.71	1.8
Asia Pacific	13,704	-0.6	73,446	8.2	5.36	32.8
US‡	17,673	-3.2	79,566	-0.4	4.50	20.2
Europe	28,934	-8.7	96,316	10.6	3.33	43.5
World	60,311	-5.4	249,328	6.2	4.13	32.4

Notes: IATA = International Air Transport Association. *Quoted in US\$. †Includes, in order as shown: Kiribati, Fiji, Cambodia. Source: IATA Billing & Settlement Plan, ‡Airlines Reporting Corporation.

14 International outbound sales of leading outbound travel agencies in Japan, US\$mn*

Agency	Apr 09	+/-†,%	May 09	+/-†,%	YTD 09	+/-†,%
JTB	274	-21.6	259	-37.4	1431	-22.5
HIS	192	-2.3	174	-15.9	1100	-1.4
Hankyu	192	0.7	171	-23.2	839	-11.2
KNT	88	-15.8	89	-23.4	518	-14.5
NTA	67	-25.9	66	-42.1	407	-30.5
Jalpak	53	-9.5	50	-23.3	304	-14.4
NEC	31	-38.6	37	-48.4	239	-40.5
Club Tourism	32	-17.3	36	-24.5	166	-13.0
Travel Plaza	25	-32.2	23	-42.5	160	-17.6
Nissin	25	-36.8	21	-47.4	131	-27.9
Top 62	1476	-18.4	1374	-33.8	8081	-18.4

Notes: JTB = (originally Japan Travel Bureau; all 14 companies), HIS = (originally Hideo's International Services), KNT = Kinki Nippon Tourist, NEC = Nippon Express Company, NTA = Nippon Travel Agency. *Converted at US\$1 to ¥103. †Over same period, year earlier. Source: Travel Journal International.

15 Internet bookings/sales of selected companies/ markets

Company	Item	Period	Number	Previous	Source
China market	online travel	2008	\$500m	50%	R&M
Hong Kong tvl					
search,%	Kowloon Bus/Cathay	2009	1.4/1.3	NA	Hitwise
Singapore tvl	Tiger/Jetstar/SIA	2009	1.0/.9/.9	S/J/T	Hitwise
search,%					
US online travel	share	2009	39%	35%	PCW
US online travel	share	2010	40%	39%	PCW
Priceline growth	US bookings \$	2008	43%	31% Q4	company
Use DMO site	for activities/events	current	81%	NA	PCW
	same day look/book	current	14%	NA	PCW

Notes: See Master Notes, page 3, and Net Value. All \$s are US\$s. Source: various.

16 Economic indicators of major countries in Asia Pacific

1........

Country	growth		growth		GDP per	Intiation	
	2009	2010	Period	2008	person,US\$	period	Growth*,%
Australia	-0.8	1.6	Q1:	0.4	38,260	Q1:	2.5
China	7.2	7.6	Q2:	7.9	2,000	Jun:	-1.7
Hong Kong	-6.7	0.9	Q1:	-7.8	26,750	May:	0.1
India	5.5	6.4	Q1:	5.8	810	May:	8.6
Indonesia	2.4	3.1	Q1:	4.4	1,620	May:	3.8
Japan	-6.1	1.0	Q1:	-8.8	34,080	May:	-1.1
Korea	-5.0	0.6	Q1:	-4.2	18,500	May:	2.7
Malaysia	-3.0	1.2	Q1:	-6.2	5,840	May:	2.4
Pakistan	1.3	2.3	'08:	5.8	790	May:	14.4
Singapore	-8.6	1.3	Q2:	-3.7	30,040	May:	-0.3
Taiwan	-6.9	0.5	Q1:	-10.2	15,990	May:	-0.1
Thailand	-4.5	1.9	Q1:	-7.1	3,180	Jun:	-4.0

Notes: See Master Notes, page 3. GDP = gross domestic product. *Over period year earlier. †Official and other estimates. Source: The Economist.

17 Economic indicators of major visitor-producing countries for Asia, 2009

Country	GNP/	Retail	Consumer	Wages/
	GDP	sales	prices	earnings
Australia	0.4 Q1	1.4 Q1	4.2 Q1	2.7 Q1
Germany	-6.9 Q1	-0.8 May	4.9 Jun	0.3 May
Japan	-8.8 Q1	-1.6 May	1.3 May	0.4 May
UK	-4.1 Q1	2.4 Apr	3.3 May	4.0 Apr
US	-2.5 Q1	-7.5 May	5.0 Jun	3.6 Jun
Euroland	-4.9 Q1	-3.3 May	4.0 Jun	3.7 Q1

Notes: All figures are percentage changes, compared with one year earlier. Source: The Economist.

Location	Occupancy,%			Average room rate,				Revpar,					
				local		2000			US\$*				
	2009 Mth	YTD	2008 Mth	YTD	2009 YTD	2009 Mth	YTD	2008 Mth	YTD	2009 Mth	YTD	2008 Mth	YTD
uckland-all	51.4	70.8	66.1	77.5	150	81.87	83.25	124.92	133.60	42.10	58.98	82.58	103.4
U-4	50.7	69.6	NA	NA	167	90.74	92.78	NA	NA	46.05	64.62	NA	NA
ali-all	75.1	67.7	73.1	74.6	1188734	116.23	106.44	104.11	100.12	87.31	72.07	76.09	74.67
u u U-4	78.5	72.7	73.5	75.7	885832	86.04	79.32	79.20	79.74	67.52	57.69	58.22	60.35
5-star	69.8	60.7	72.5	72.8	1699157	169.96	152.15	140.19	136.13	118.62	92.28	101.62	99.16
angkok-all	43.2	49.4	65.7	74.2	4014	98.31	113.50	131.13	138.56	42.46	56.04	86.10	102.8
U-4	42.4	50.8	65.7	76.4	2972	74.84	84.03	101.58	109.75	31.69	42.70	66.71	83.85
5-star	44.3	48.0	69.7	74.8	6347	176.75	179.48	182.57	195.95	78.22	86.06	127.33	146.6
eijing-all	54.8	49.0	69.2	68.0	815	109.48	119.15	160.31	150.25	59.99	58.32	110.93	102.1
U-4	54.0	50.9	68.4	67.6	755	105.19	110.38	165.12	152.76	56.75	56.15	113.02	103.2
5-star	47.1	38.8	64.6	65.1	1404	221.64	205.42	248.31	230.49	104.35	79.67	160.46	150.0
olombo	45.8	41.0	40.8	50.7	7508	59.46	64.73	82.67	79.60	27.21	26.52	33.73	40.34
iji	42.9	41.3	57.8	57.4	187	81.79	95.03	133.49	127.53	35.10	39.23	77.21	73.24
uangzhou	52.4	50.5	45.8	62.2	650	92.78	95.12	71.26	91.65	48.59	48.00	32.67	57.02
anoi	51.1	52.6	59.3	68.4	2379665	120.28	133.98	169.04	176.57	61.47	70.54	100.28	120.7
o Chi Minh City	35.0	44.6	58.2	66.8	2508214	131.31	141.22	151.38	149.87	45.93	62.99	88.08	100.0
ong Kong-all	67.2	72.9	79.9	82.0	1267	137.30	163.40	178.56	201.50	92.24	119.17	142.62	165.2
U-4	65.9	72.7	77.5	78.1	1302	149.34	167.95	166.17	191.67	98.38	122.13	128.85	149.7
5-star	53.4	59.0	69.7	73.8	2601	336.43	335.51	368.46	387.04	179.57	197.95	256.67	285.5
akarta-all	61.1	59.9	68.9	65.2	898680	85.79	80.47	65.94	86.82	52.39	48.17	45.44	56.60
U-4	66.5	61.3	71.2	62.6	564892	51.40	50.58	61.79	65.09	34.20	31.00	43.98	40.72
(uala Lumpur-all	53.9	56.2	61.8	65.3	367	95.50	101.78	123.66	117.54	51.48	57.17	76.48	76.77
U-4	53.7	56.2	60.5	64.7	411	109.41	113.95	142.40	136.29	58.72	64.06	86.17	88.22
acau-all	66.1	72.0	69.3	70.5	1461	173.79	179.39	133.44	136.92	114.93	129.12	92.41	96.52
casino hotels	66.6	71.4	64.6	66.5	1634	190.58	200.60	152.75	160.50	126.88	143.27	98.68	106.7
Ianila-all	65.9	70.0	74.5	77.2	4966	91.93	103.26	126.13	121.50	60.55	72.33	93.94	93.83
L-4	65.7	67.3	75.3	81.6	3312	74.32	68.87	74.33	74.01	48.81	46.35	55.96	60.41
U-4	65.9	71.0	74.3	76.3	5532	99.08	115.03	136.70	132.54	65.33	81.71	101.58	101.0
/lelbourne-all	71.1	72.0	74.7	77.9	218	160.75	147.34	199.36	204.72	114.23	106.10	148.93	159.4
U-4	70.8	71.0	72.8	75.0	225	167.66	152.28	200.41	205.33	118.71	108.19	145.85	154.0
5-star	67.7	70.3	75.9	81.5	292	207.60	197.21	267.45	230.29	140.65	138.56	203.12	230.2
/Jumbai	60.2	66.1	65.1	74.4	9943	177.74	199.63	288.81	326.90	106.94	131.99	188.02	243.1
attaya	42.8	62.0	69.6	78.9	1912	46.89	54.06	51.79	79.17	20.09	33.50	36.05	62.49
enang	38.9	48.7	54.4	55.3	278	49.67	77.12	92.37	98.24	19.32	37.53	50.24	54.35
huket-all	44.4	65.1	58.5	80.5	4087	75.54	115.58	90.70	141.14	33.55	75.28	53.02	113.6
U-4	30.0	58.5	58.2	75.7	4925	91.59	139.25	100.83	187.66	27.46	81.43	58.67	142.1
eoul-all	72.0	77.7	74.2	69.0	192149	171.18	139.45	200.30	198.05	123.19	108.41	148.58	136.7
5-star	70.8	72.7	65.9	63.2	243897	210.23	177.00	239.21	250.50	148.84	128.64	165.47	158.2
hanghai-all	49.5	48.2	65.6	62.1	976	139.34	142.71	170.90	156.24	68.98	68.75	112.18	97.09
U-4	49.4	52.7	70.6	66.6	849	117.36	124.14	156.71	145.15	58.00	65.41	110.71	96.65
5-star	42.6	39.8	58.7	53.3	1889	308.64	276.30	294.87	274.26	131.62	109.87	173.18	146.1
henzhen	42.1	47.5	58.3	62.7	738	91.28	107.89	120.77	117.40	38.46	51.27	70.41	73.65
ingapore-all	68.4	69.1	78.5	79.5	236	140.23	157.01	232.25	228.30	95.85	108.53	182.30	181.4
IIIgapore-aii U-4	64.3	68.4	78.2	78.7	230	137.63	157.01	232.23	221.93	88.53	105.33	178.19	174.6
5-star	63.5	64.5	72.4	75.4	323	199.77	215.33	289.68	285.72	126.93	138.98	209.85	215.5
ydney-all	73.9	79.2	72.4 79.7	83.3	213	150.06	144.17	215.03	219.05	110.91	114.15	171.49	182.3
u-4	77.8	79.8	78.7	82.0	233	161.80	157.26	235.88	240.01	125.95	125.55	185.57	196.8
5-star	68.6	72.2	74.3	80.6	311	213.95	209.94	291.34	300.40	146.77	151.53	216.44	242.0
aipei	58.8	63.5	65.4	69.7	4756	147.46	140.91	163.86	154.67	86.65	89.51	107.09	107.7
okyo-all	62.5	62.9	69.2	73.8	25022	286.95	261.30	283.66	241.16	179.42	164.32	196.25	178.0
U-4	64.5	63.1	NA	NA	23979	259.80	250.41	NA	NA	167.66	157.98	NA	NA
5-star	54.5	53.7	65.5	72.7	39114	423.14	408.46	407.71	263.94	230.43	219.39	266.99	191.7
	5 1.5	55.1	33.3		22111	.23.17	.55.40	.07.71	233.34	250.15	2.5.55	200.55	131.7
THERS	60.1	72 4	NIA	NIA	670	151 02	102 24	NIA	NIA	104.00	122 05	NΙΛ	NIA
ubai ondon	69.1	73.4 70.5	NA 72.9	NA 70.5	670 170	151.83	182.24	NA 425.28	NA 415 56	104.98	133.85	NA 200.47	NA 202.1
ondon ew York	77.9 79.5	70.5 70.8	72.8 86.9	70.5 80.2	170 198	274.45 201.13	250.92 198.43	425.28 285.95	415.56 258.11	213.83 159.82	176.85 140.40	309.47 248.42	293.1 207.0
EW IUIK	13.3	70.8	00.9	00.2	130	201.13	130.43	200.90	۷٥.۱۱	133.62	140.40	240.42	207.0
sia Pacific-total	56.1	60.8	66.5	71.2	na	122.20	131.45	155.25	163.78	71.56	81.89	105.31	119.3
S-total	55.7	53.3	63.3	60.1	99	97.03	99.10	106.95	107.78	54.05	52.78	67.69	64.75
urope-total	68.6	61.8	76.2	69.9	na	221.69	207.30	300.66	280.14	151.84	127.80	230.83	196.2

Notes: See Master Notes, page 3. Asia Pacific total excludes Maldives. Totals may be adjusted later as final figures are filed. Not all categories are shown every month; all categories available at low additional cost. L = lower 4-star, Revpar = revenue per available room, U = upper 4-star. *At exchange rate for relevant month, YTD at same month; exchange rate can be calculated by taking the ARR YTD in local currency and US\$. †4-star unless marked. ‡Unrepresentative sample for this month's figures; guide only. Source: Asia Pacific, Europe, Dubai - Travel Business Analyst Europe; US - Smith Travel Research.



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